

Appendix A: Carers' Short Breaks Service – Options Appraisals

Option 1	Direct Award the contract for 12 months.	
Risks		Benefits
<ul style="list-style-type: none"> ▪ Funding sustainability from ICB. ▪ Risk of challenge to direct award (using Reg 32 from the PCR 2015). 		<ul style="list-style-type: none"> ▪ Keep consistency of service for unpaid Carers ▪ Opportunity to encompass the outcomes of the Kent Carers Strategy. ▪ Sustain workforce security to support the contract. ▪ Gives opportunity to scope recommissioning/design for service. ▪ Sustain existing provider ▪ Opportunity to understand the performance and trends of the contract. ▪ Opportunity to understand the equality and diversity elements of the contract.
Option 2	Reprocure the contract within a short timeframe.	
Risks		Benefits
<ul style="list-style-type: none"> ▪ Funding unclear for recommissioning without scope of the redesign ▪ Adults Strategic Commissioning resources placed under further pressure with procurement and tender exercises. ▪ Funding sustainability from ICB. ▪ Carers within existing provider may leave their roles due to instability of the future contract. ▪ Risk of loss of service to vulnerable people 		<ul style="list-style-type: none"> ▪ Opportunity to change the contract and encompass some minor changes
Option 3	Split contract to smaller geographical contracts and reprocure within a short timeframe	
Risks		Benefits
<ul style="list-style-type: none"> ▪ Funding unclear for recommissioning without 		<ul style="list-style-type: none"> ▪ Opportunity to change the contract and encompass changes

<p>scope of the redesign</p> <ul style="list-style-type: none"> ▪ Adults Strategic Commissioning resources placed under further pressure with procurement and tender exercises. ▪ Funding sustainability from ICB. ▪ Carers within existing provider may leave their roles due to instability of the future contract, or not transfer to new providers ▪ Risk of new providers unable to source a suitable workforce in timeframe required ▪ Risk of loss of service to vulnerable people 	<ul style="list-style-type: none"> ▪ Reduces / mitigates some risk of challenge to a direct award of the countywide contract
Option 4	End contract on 31st March 2023
Risks	Benefits
<ul style="list-style-type: none"> ▪ Loss of current support to vulnerable people ▪ People accessing the contract may fall into crisis resulting in a high financial pressure on Kent County Council operational services (negates possible benefit of saving on the contract value) ▪ Increased isolation and loneliness to unpaid Carers. ▪ Statutory duties non-compliance under the Care Act 2014. 	<ul style="list-style-type: none"> ▪ Financial savings to the value of the contract.